

25 August 1977

MEMORANDUM FOR: Mr. Bowie
Mr. Lehman

FROM: [REDACTED]

SUBJECT: Agenda for Discussion re the National Intelligence
Review Panel and Related Subjects

I. ^{NRIP} The NRIP

1. Recruitment

a. What is the realistic target date -- i.e. the date that
might eliminate a candidate because he cannot meet it?

b. On composition:

1 Intelligence generalist

1 Veteran diplomat (retired FSO?) ^{yes}

1 Retired military ^{Retired SAC CS}

2 "Outsiders" (to wit?)

^{yes} Economist (or other academic?)

^{History} Scientist

^{(Businessman}

c. Selection criteria (if of concern to me)

What philosophies or perspectives do you want to be
represented? Or should all the "generalists" be of roughly
the same outlook. ^{that reflects with sensitive a critical}
^{insights.}

Are all five to be full-time employees?

Names? So far I have only two, [REDACTED]
with no indication of your interest. Should I be
adding to the list? Anything else more helpful that
I might be doing?

2. Modi operandum:

How is it intended that the panel should be organized and do
its work? Is there to be a chairman who speaks for the panel,
organizes its schedule, determines who writes its opinions,
etc.? Does the panel function as a body, or as individuals

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only? If the former, is it to be allowed split judgments, minority opinions, etc.?

What initiatives is it to have? Does it decide what it wants to review (implying that it keeps informed of what is coming up)? Or does it consider only what is referred to it? In either case, will it be authorized to call NIOs and analysts on the carpet?

Will the Panel and its views have access to the DCI? Will it meet occasionally with the DCI? Or will it be purely advisory to you?" *yes*

II. The "Specialists"

1. Recruitment

Should we (i.e., I) be working up a roster. Should others be working on it (e.g., the NIOs)? If so:

What specialties?

What target date or dates (do we take them one or two at a time)?

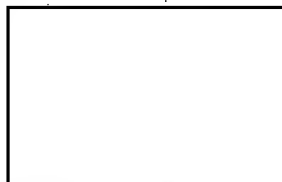
Also, there are some of the same questions as on the Review Panel:

- how the panels are to be organized and operate?
- whom are they advising?
- do they have access to the DCI

(Note: Howard Stoertz says collective judgments are preferable to individual opinions -- because it forces the panel to iron out problems -- and that meetings with the DCI would be very useful.)

Are there any restraints as to distance of travel, frequency of availability, etc. *in principle*

Some possible names:



*Excellent idea
but he is recruited, H.O.
+ recruited Carter.*



*Bob is
indicated*

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"Hospitality" -- office space, safes, secretaries, etc.

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III. What other recruiting?

NIOS?

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Latin America? What should I be doing with the list of candidates?

Europe. Do you want suggestions? What target date?

[REDACTED]

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